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International Board of Standards of the AAFM® American Academy of Financial Management®,  
the Faculty of the Graduate Division and the Chairman of the Board of the AAFM®  
do hereby certify that

### **Kao, I-Chan, MPM** **Master Project Manager – Legal Analyst**


was duly admitted and licensed the charter, board certification, designation and membership credentials with all rights, honors and privileges pertaining thereto: AND has sufficiently satisfied our education, experience, ethics, testing criteria and other non-academic requirements for certification and is also designated as a FAAFM Fellow of the American Academy of Financial Management®.

Member agrees to abide by the Ethics Guidelines and Professional Code of Conduct.

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